

Manufacturing Test Strategy Cost Model

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Purpose

- Manufacturing Test Strategy Cost Model developed in conjunction with NEMI.
- Cost model embraces best practices and methodologies used by the participating companies.
- To benchmark and measure the financial impact of selecting a particular test strategy.
- Perform trade-off analysis among various test strategies and gain visibility on the impact of field failures on warranty costs.

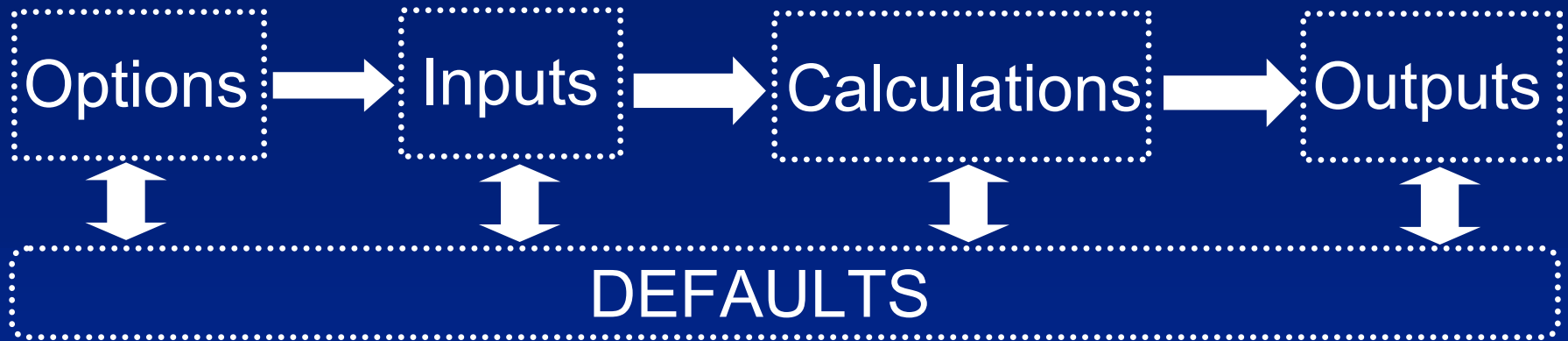
Outline

- Introduction
- Current use
- Case Study
- Model Limitations
- Future Work
- Conclusion

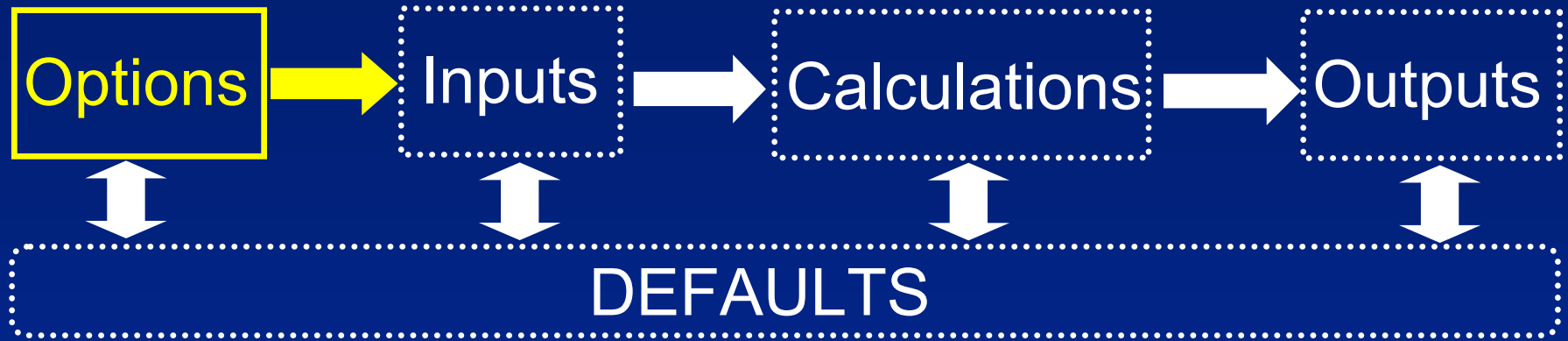
Introduction

- The test strategy cost model can help drive quick decisions by demonstrating the value of adding or removing test stages vs. utilizing sampling strategies vs. 100% inspection methods.
- The model is available as an Excel spreadsheet and it is intended to be used on post-reflow PCA test strategies.
- It comprises of 4 major sections: Inputs, Defaults, Calculations, and Outputs Sections.

Introduction



Introduction



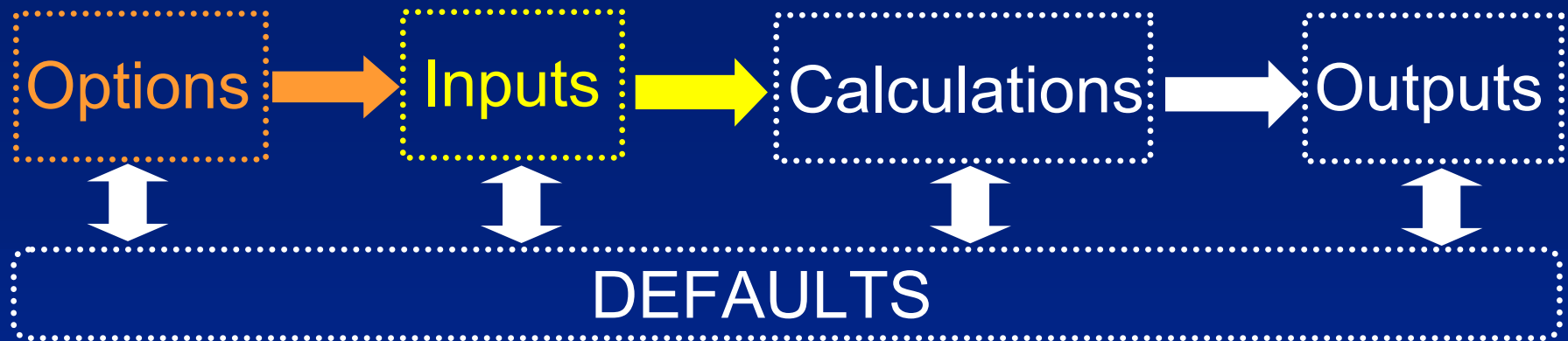
Options **Inputs** **Calculations** **Outputs**

DPMO or YIELD

TTM Savings

ROI Metrics

Introduction



Options

Inputs

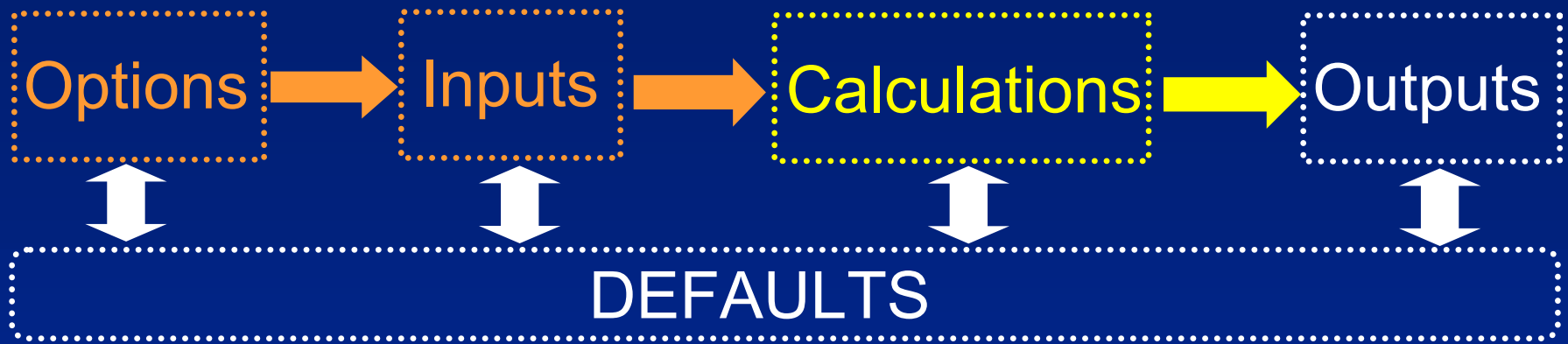
Calculations

Outputs

- **Production Volume**
- **Board Cost**
- **Field Return Cost**
- **Number of Components**
- **Number of Joints**
- **Test Effectiveness**

- **Repair Cost**
- **Diagnostic Cost**
- **Equipment Cost**
- **Fixture Cost**
- **Programming Cost**
- **Maintenance Cost**

Introduction



Options

Inputs

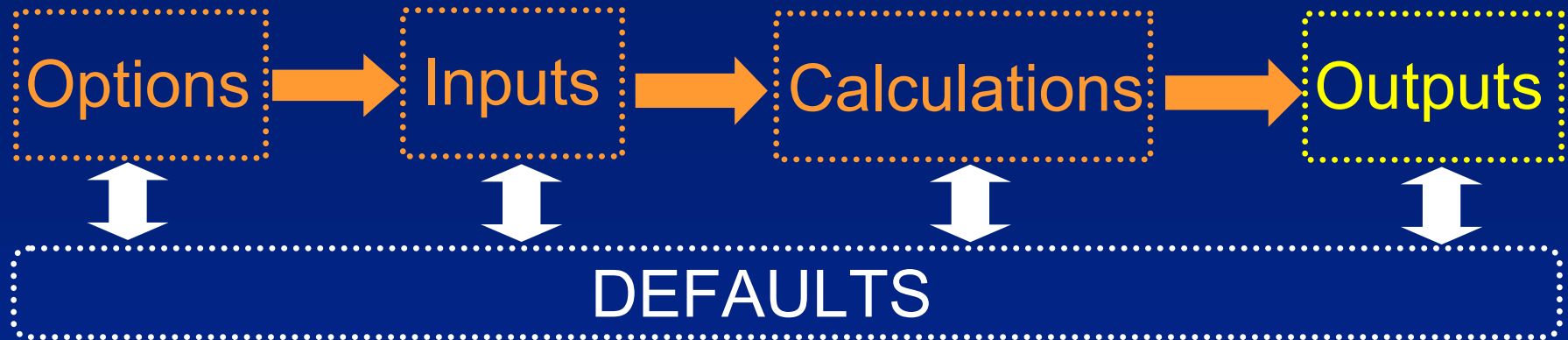
Calculations

Outputs

- Yield
- Scrap Cost
- Repair Cost
- Diagnostic Cost
- Operator Cost
- Equipment Cost

- Fixture Cost
- Maintenance Cost
- Total Test Cost
- Total Savings
- ROI Calculations
- TTM Calculations

Introduction



Options

Inputs

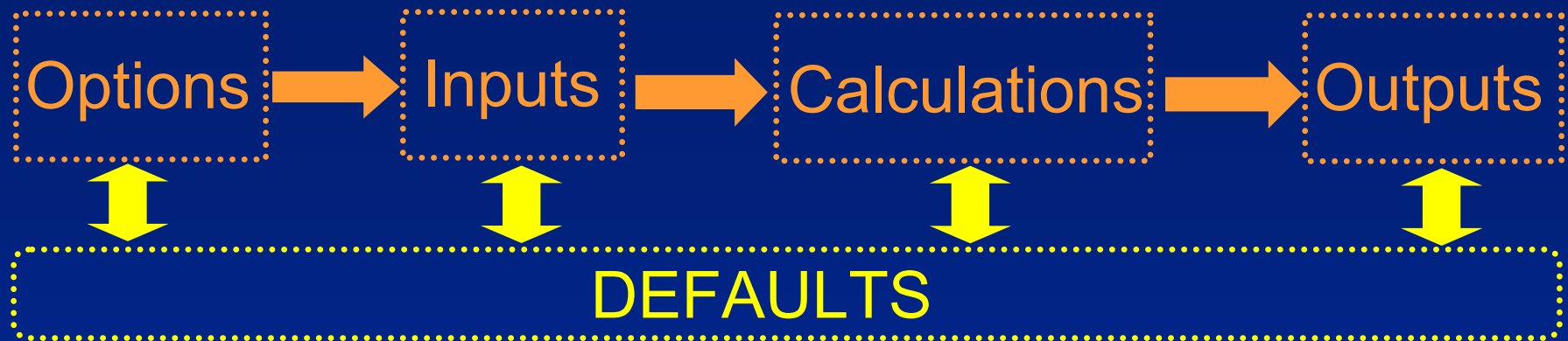
Calculations

Outputs

- **Test Strategy Flow**
- **Yield at each stage**
- **Defect Escapes**
- **Test Effectiveness**

- **Savings Summary**
- **Test Cost Charts**
- **ROI Metrics**
- **TTM Savings**

Introduction



- **DPMO**
- **Yield**
- **Time To Market**
- **Test Effectiveness**
- **Access Multiplier**
- **Test Time**
- **Equipment Cost**
- **False Reject Rate**
- **Annual Operator Cost**
- **Repair Yield**
- **Re-Test Cycles**
- **Repair Cost**
- **Diagnostic Cost**
- **Maintenance Cost**

Introduction

The cost model and the user's guide are available to industry (free of charge) on the NEMI website at the following URL:

http://www.nemi.org/projects/ba/test_strat.html

Introduction

http://www.nemi.org/projects/ba/test_strat.html

Field
Return
Rate

Number of test or
inspection stages at
Strategy 1

Number of test or
inspection stages
at Strategy 2

The screenshot shows a dialog box titled "Test Strategies Inputs" with a close button (X) in the top right corner. Below the title bar, it says "Step 4: Please Complete the following Test Strategies Inputs." The dialog is divided into two main sections: "Strategy 1 Types of Test/Inspection" and "Strategy 2 Types of Test/Inspection".

Strategy 1 Section:

- Field Return Rate: A text input field containing the number "1" and a "Default" button.
- Number of test/inspection stages on Strategy 1: A text input field containing "2" and two arrow buttons (left and right).
- Stage 1 (Name): A text input field containing "ICT".
- Stage 2 (Name): A text input field containing "FT".
- Stage 3 (Name): An empty text input field.
- Stage 4 (Name): An empty text input field.

Strategy 2 Section:

- Number of test/inspection stages on Strategy 2: A text input field containing "3" and two arrow buttons (left and right).
- Stage 1 (Name): A text input field containing "AXI".
- Stage 2 (Name): A text input field containing "ICT".
- Stage 3 (Name): A text input field containing "FT".
- Stage 4 (Name): An empty text input field.

Three orange arrows point from the yellow text boxes above to the corresponding fields in the dialog: one to the "Field Return Rate" field, one to the "Number of test/inspection stages on Strategy 1" field, and one to the "Number of test/inspection stages on Strategy 2" field.

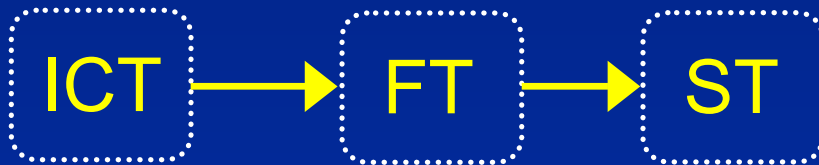
Current use of the model

- Since the inception of the model each participating company has continued to validate its accuracy.
- The model's output has been proven to deliver conservative estimates on warranty costs.
- In a recent study, conducted by Hewlett-Packard, the model's accuracy with respect to actual warranty cost impact was validated.
- This comparative analysis was conducted on a product that already had market history.

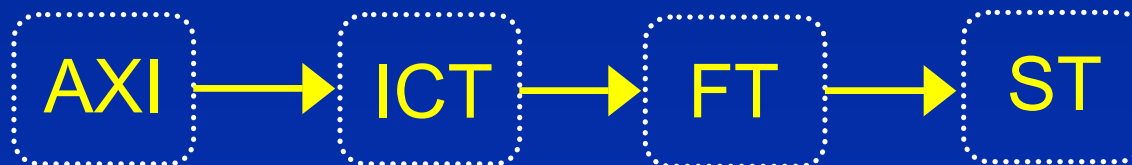
Case Study - Background

- Product with market & manufacturing history.
- Medium complex board:
 - 600 components 3,000 joints .
- Annual production volume ~ 50K.

Current Strategy



Proposed Strategy



Case Study - Options

- Select to use Yield.
- Time To Market savings not selected.
- ROI metrics selected.

Case Study - Inputs

- Board cost, Field Return cost & Field Return Rate data available.
- All other Information available only for current strategy.
- AXI test effectiveness study performed.
 - Test partner programmed AXI equipment.
 - Experiment consisted in 500 boards tested with AXI
- Obtained accurate Test Coverage and Test Time from experiment.
- Estimation of all other inputs based on the experiment.

Case Study - Inputs

- Equipment cost based on % of utilization.

	AXI	ICT	FT
Equipment Cost	\$ 600,000	\$ 300,000	0
Fixture Cost	0	\$ 15,000	\$ 110,000
Maintenance Cost	\$ 25,000	\$ 20,000	\$ 12,000

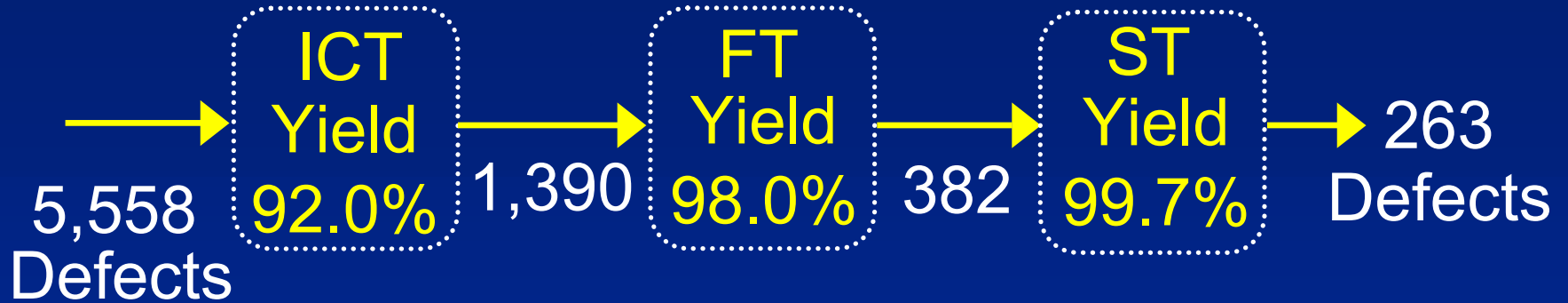
Case Study - Inputs

- Production volume: 50K.

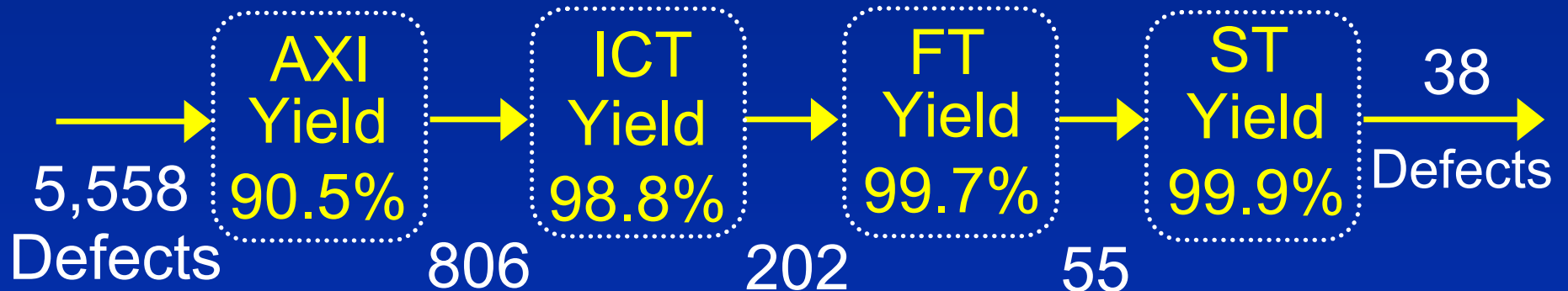
	AXI	ICT	FT
Test Time	1 min	0.47 min	3.6 min
Capacity	302,400	643,404	84,000
Utilization	0.165	0.078	0.595
Equipment Cost	\$ 99,206	\$ 23,313	0
Fixture Cost	0	\$ 15,000	\$110,000
Maintenance Cost	\$ 4,134	\$ 1,554	\$ 7,143

Case Study - Outputs

Current Strategy



Proposed Strategy



Case Study - Outputs

CURRENT STRATEGY

Annual Yield related Costs: **\$ 647 K**

(Scrap, Repair, Diagnostic, Field return, re-test)

Annual Equipment related Costs: **\$ 156 K**

(Operator, Code, Maintenance, Equipment, Fixture,)

PROPOSED STRATEGY

Annual Yield related Costs: **\$ 280 K**

(Scrap, Repair, Diagnostic, Field return, re-test)

Annual Equipment related Costs: **\$ 190 K**

(Operator, Code, Maintenance, Equipment, Fixture,)

Case Study - Outputs

CURRENT STRATEGY

Annual Yield related Costs
+
Annual Equipment related Costs } \$ 803 K

PROPOSED STRATEGY

Annual Yield related Costs
+
Annual Equipment related Costs } \$ 470 K

Total Savings (annual) due
to the introduction of AXI } \$ 333 K

Case Study - Conclusion

- Test Cost Model demonstrated savings when adding AXI into the current strategy.
- Outputs of the model where validated against real data from manufacturing and field.
- The utilization of actual data in the model will drive accuracy onto the calculations.

Model Limitations

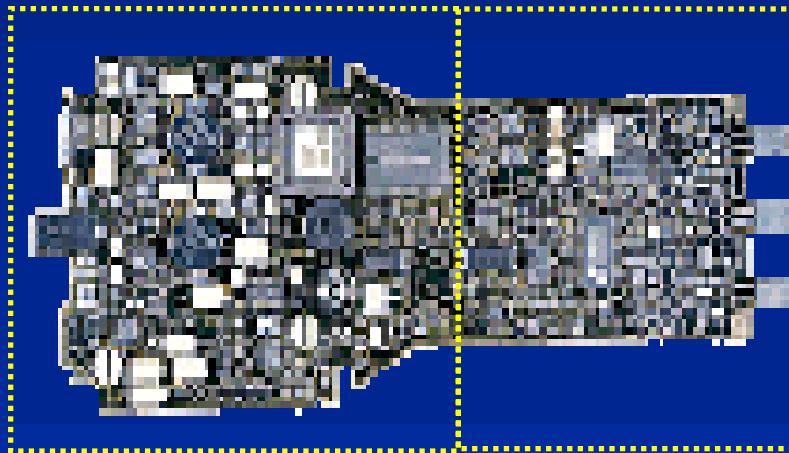
- The list of package types and their defect levels are not representative of all package types currently available in industry.
- In this test cost model we are assuming a 100% diagnostic yield
- This model will not accurately represent results when multiple test stages are used in a complementary manner.

Model Limitations

Stage 1

**Test Access
60%**

**Test
Coverage
100%**

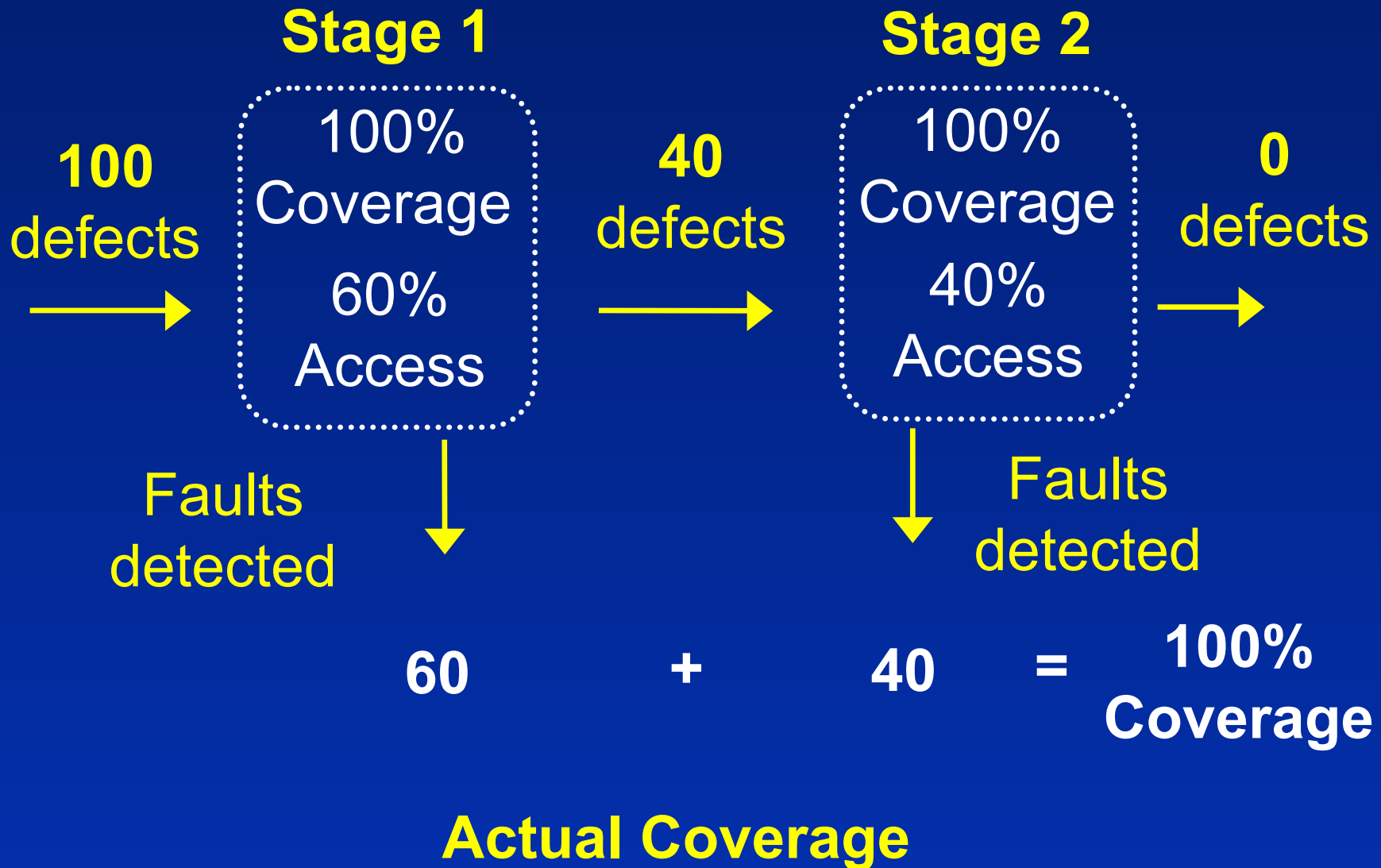


Stage 2

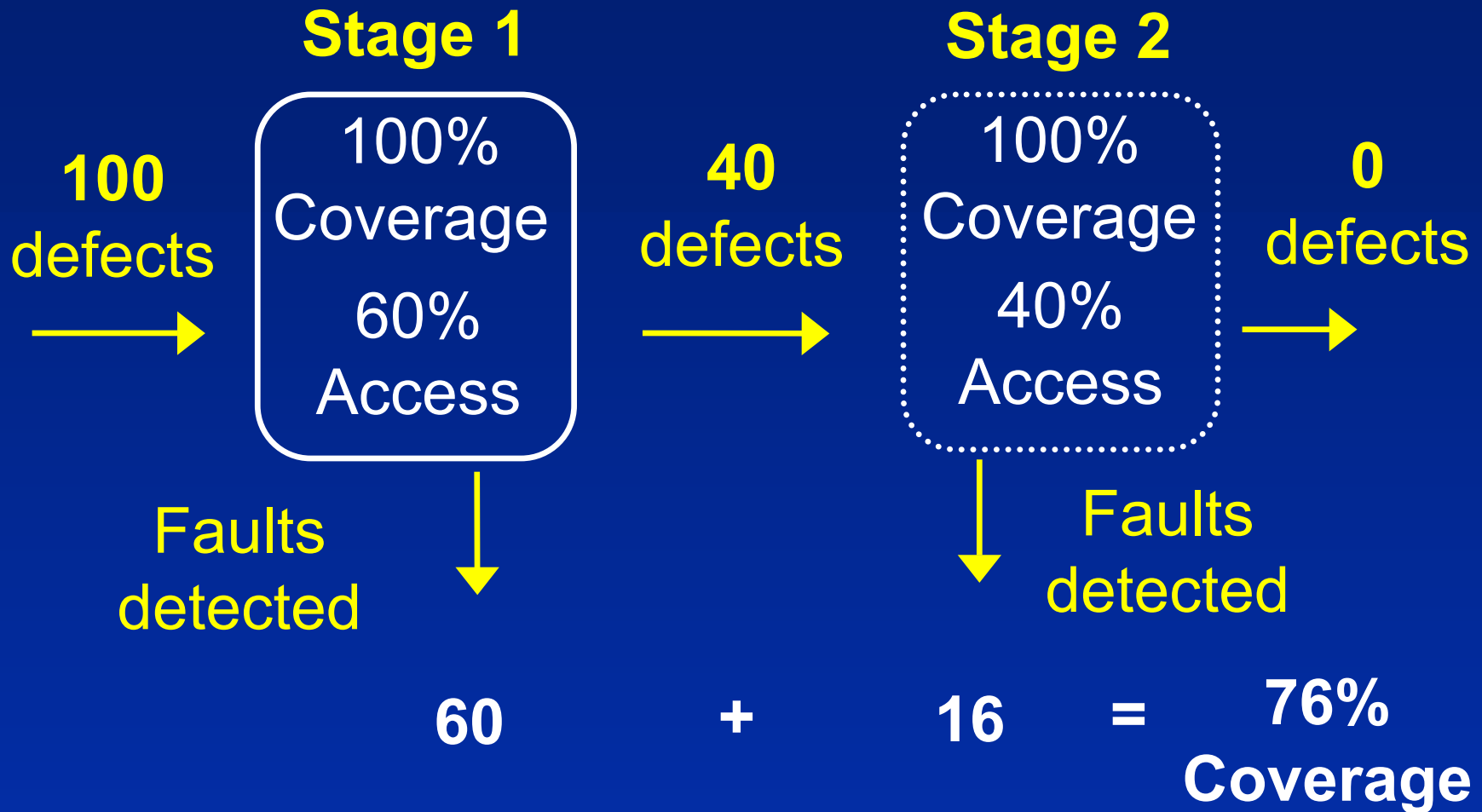
**Test Access
40%**

**Test
Coverage
100%**

Model Limitations



Model Limitations



Coverage Calculated by Test Cost Model

Future Work

- The creation and linkage to a DPMO database.
- On-going validation of field related costs with actual warranty costs after a strategy has been selected.
- Enable automatic sensitivity analysis features into the test cost model.
- Enable production capacity analysis features into the model.

Conclusion

- The model is intended to be used by engineers or managers that are responsible for making decisions on test strategies for their company.
- Standardization of the economic analysis of production test strategies will bring consistency to the overall approach for determining the financial impact of various test techniques.
- The model is available to industry (free of charge) on the NEMI website at the following URL:
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2003 International Test Conference

